



2012 Annual Report

Mayor's Message



As Mayor of one of the ten best cities in the United States, I have the privilege of contributing and enjoying the hard work of our dedicated employees and elected officials. North Miami is best described as a vibrant and secure metropolitan community with enormous economic and infrastructural potential.

Through the collective efforts of community stakeholders, private and public partners, and the input of our residents, we are able to improve the quality of life. We are driven by the successes of our past and energized by the possibilities of our future.

Like a mosaic, the strength and beauty of North Miami is accomplished through the bridging of diverse cultures, talents, and resources. This annual report is a reflection of the safety and pleasures of our City.

A handwritten signature in dark ink, appearing to read "D. Levine".

City Manager's Message



Reflecting back on the events of this past year helps illuminate the unique elements that make the city of North Miami a truly great community. At the core of these elements are a passionate Mayor, devoted Council members, diligent staff, and involved residents. The combination of which has resulted in the outstanding achievements that are succinctly summarized in this Annual Report.

I invite you to read the following pages and see how North Miami is uniquely dedicated to impacting the quality of its residents' lives, strengthening the City's identity, and maintaining its fiscal strength. These goals have been, and will continue to be, the cornerstone for our success. They will thereafter ensure North Miami is poised to be at the forefront of great cities throughout the United States of America.

A handwritten signature in dark ink, appearing to be a stylized name.

CITY OF NORTH MIAMI
776 NE 125 STREET
NORTH MIAMI, FL 33161

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A word cloud of 15 verbs related to leadership. The words are arranged in a circular pattern, with some words appearing multiple times. The verbs are: Transforming, Caring, Improving, Cultivating, Balancing, Facilitating, Working, Serving, Innovating, Advising, Celebrating, Leading, Transforming, Caring, Working, Serving, Innovating, Advising, Celebrating, Leading.

Designing our Details

Like mosaic pieces that come together to form an extravagant masterpiece, in North Miami we continue to design the details that compose our dynamic community. The **transformation** of undeveloped land into a marquee project will change the shape of our future. **Improvements** throughout our City uphold the sense of pride that our residents have in their community. North Miami residents, business owners and City administration have all continued **working** together to further development opportunities and create jobs.



Access to technology aids our community to stay **innovative** by giving the public the tools necessary to **cultivate** a bright future. Together as families we continue to **celebrate** our diversity and nurture the next generation by **serving** their needs for guidance and a quality education.

As the city of North Miami continues to receive accolades at the national level, from the All-America City award in 2010 to Playful City USA in 2012, the City continues to demonstrate that it genuinely **cares** for its residents. From **balancing** the needs of the City, yet implementing measures to ensure a fiscally sound future, City policy makers engagingly **advise** the administrative team **leading** the way to **facilitate** the formation of the mosaic that is North Miami.

Transforming

Our Future

Deep Injection Well System Groundbreaking and Installation



Dating back to the 1950's with the dream of Interama, a world's fair prototype project, promised to metamorphasize a 183-plus acre site of undeveloped land. Most recently known as Biscayne Landing, the site is one of the largest parcels of undeveloped land in Northeast Miami-Dade County and most certainly the City of North Miami's most important real estate asset. Its use as a municipal landfill landed the property on the U.S. Department of Environmental Protection's National Priorities List (NPL) of Superfund sites in 1982. It was removed from the list in 1999 after ongoing testing insured that the site posed no threat to human health. In 2002, the City entered into a lease agreement with the aspiration to develop the site; however, the downturn in the economy led to foreclosure just after the first phase of construction was completed. Though this was a setback, the City regained control of the property in 2011 and immediately moved forward with new aspirations to transform the site by undergoing the Request for Proposal (RFP) process to find a new developer. Throughout this process,



remediation to the site continued as part of the landfill closure for future development.

The groundwater remediation process is funded by a \$31 million grant from the Miami-Dade County Department of Solid Waste Management. Also, the State of Florida Department of Environmental Protection issued a permit to the City to authorize construction of a Class 1 Deep Injection Well (DIW), a large component of the groundwater remediation project. The construction of the well was completed in 2012 and the remediation process is fully operational.

In August 2012, the City entered into a 99-year lease agreement with Oleta Partners, LLC to convert the land into a premiere project that will benefit the residents of North Miami and complement existing businesses in the City. In addition to the revenue the City will receive from



Signing Ceremony with Oleta Partners, LLC.

the developer and various tenants, the developer is contractually obligated to a community benefits package. This package includes an outreach program to educate and train our local workforce for upcoming on-site jobs, a local preference program that mandates the use for local vendors to supply goods and services to the site and funding for adult education programs to help residents obtain a high school diploma, GED or specialized vocational training. This project will redefine the face of North Miami, as well as the lives of its residents for years to come.



Public Parking Signs in Downtown



NW 131 Street Improvements

Community Enhancements

Improving

North Miami is constantly focused on improving our details. To that end, we have expended nearly \$4 million dollars in General fund and Community Redevelopment Agency (CRA) funds on beautification and street maintenance projects to enhance the overall look of the City. Most notably, these funds were used to revamp the Emerald Lake area, construct traffic calming circles, renovate swales citywide, install sidewalks, complete median improvements along Griffing Boulevard, and construct a new streetscape along NW 131 Street. Also, through collaborative efforts with Miami-Dade County, 19 new transit shelters have replaced dilapidated bus benches throughout the City, a welcomed enhancement for commuters.



New Transit Shelters

North Miami has also extended its comprehensive signage program in an effort to attractively identify and brand the City while highlighting municipal facilities. In addition to the 15 gateway signs that were installed last year, the City has added 15 Park Facility Signs, 10 Downtown Parking Lot Signs, five Public Parking Directionals, and five Arts/Downtown District Monument Signs.

The City of North Miami is upgrading its services as well. The City is embarking on an exciting water plant improvement project that will not only increase the quality of service provided to water customers, but also reduce some of their costs.

Working



Pollo Tropical

The City of North Miami knows the importance of making things work. In 2012, over 272 new businesses opened in North Miami. Marquee businesses like Pollo Tropical and Fiat of North Miami have added between 15 and 40 new jobs to the workforce, effectively putting the community back to work as the nation climbs back from a recession. In addition to attracting new businesses, the North Miami CRA awarded six grants to businesses that already call North Miami home.





Navarro Pharmacy

These grants are part of the Business Assistance Program and totaled \$217,957. These funds were expended to complete existing projects like the renovation of the MOCA Café bar and restaurant in the City's downtown area.

The City shows its commitment to the employment of its residents through the Local Preference Program, the City has awarded 5% of its total contracts to local vendors. Also, 41% of all City contracts were awarded to vendors who have committed to subcontracting at least 10% of the awarded projects to local vendors. Consequently, North Miami spent and obtained 22% percent of goods and services from vendors under this program.

Recommendations from a professional rate design for water and sewer service study guided the City's decision to contract Waste Pro to provide its municipal solid waste services.



Fiat of North Miami

As a result, on average, residents save about \$90 per quarter on their utility bills. Moreover, not a single municipal employee from the City's sanitation department lost his/her job. They were either hired by Waste Pro or remained with the City in various other positions.

Innovating

North Miami is utilizing cutting edge technology to provide novel methods of interacting with the City. The City's website has undergone a complete overhaul and continues to be more interactive and responsive to the resident's needs. Keeping up with City events, reporting service issues, and locating employee contact information is as easy as the click of a mouse. The City has also installed a more efficient automated telephone system and launched an official YouTube channel to enhance the public's ability to access information.



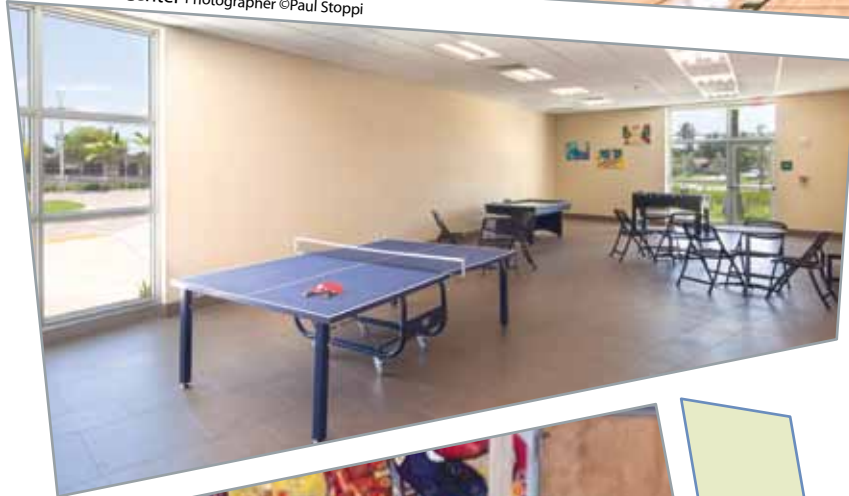
Whether just learning how to use the computer or an internet whiz, North Miami residents can gain from a variety of innovative technological improvements. In the past year, the City has installed 24 new state of the art computers for library patrons to use. There is also wireless internet access available to the public from all areas of the library and courtyard, and a new online cataloging system that makes searching for and reserving books much easier. These improvements were funded by State Aid to Libraries and installed by the City's Information Technology Department.

**WATCH
MEETINGS
ON YouTube™**





Joe Celestin Center Photographer ©Paul Stoppi



North Miami Public Library Computer Lab

The City's Parks and Recreation Department has also been touched by this innovative streak. After nearly 10 years of planning, the Joe Celestin Center was opened in August 2012. This center offers one of the most innovative recreational spaces in our area. The Center is a 20,000 square foot LEED-certified building that includes a state-of-the art multipurpose room, computer lab, arts and crafts room, and the City's first indoor athletic gymnasium. The Joe Celestin Center is a young person's dream come true. Since it's opening, the Center has processed over 800 camper registrations, hosted various field days, and held a talent showcase that was attended by over 200 guests.



North Miami Mentor Program



FIU First Generation Scholars

Cultivating



MOCA Art Programs

With the eclectic mix of people that comprise the citizenry of North Miami, it is no wonder that our residents are indeed our most valuable asset. That is why the City places supreme importance on supporting programs that cultivate our community.

One of the City's biggest sources of cultivation comes from the City's Museum of Contemporary Art. MOCA is internationally recognized as a beacon in the art community for defining and highlighting new trends in contemporary art. Annually, the museum attracts over 85,000 visitors and routinely secures approximately \$4 million dollars in grants. In 2011, MOCA partnered with world-renowned fashion designer, Donna Karan, to create a unique pop-up shop and art experience as part of the

kick-off activities for Art Basel Miami. Though it is world renowned and a sought after destination for visitors from far and wide, MOCA definitely belongs to the residents of North Miami. This year, 1,900 residents activated their free family memberships, 300 local businesses became community partners, and 1,500 teens participated in teen programs.

North Miami is also focused on fostering the growth of the literary lives of children and adults. To that end, the North Miami Public Library has implemented the Summer Reading Programs to



Installation of Donna Karan Spring 2012 Collection and Ink Washes by Philippe Dodard at MOCA



Storytelling at the Library

ensure that children improve their reading skills over the summer and to encourage adults to read with their children. During the summer, a total of 1,400 books were read by children, teens, and adults from June 9 to August 1, 2012. Also, in the Family Read Aloud @ the Library Program, 748 children and their parents vowed a new commitment to reading.

The City of North Miami values education. One of the many programs that highlight this dedication is North Miami's partnership with Take Stock in Children. In December

2011, the City sponsored its first student in the Take Stock in Children scholarship program. This program provides extensive support, motivation, mentorship and college scholarships to low income and/or at-risk students. Other programs include the First Generation Scholarship Program at Florida International University, which has assisted 30 North Miami residents who are the first in their families to attend college. The City also has ongoing mentoring programs such as the North Miami Mentor program which pairs City employees with North Miami Middle School students. These are just a few of the programs that exemplify North Miami's commitment to enhance lifelong educational opportunities for the entire community.

Celebrating

There is a lot to celebrate in North Miami. Named a 2012 Playful City USA community for demonstrating creative commitments to active play, North Miami continues to focus on family fun and engage residents in activities that promote wellness and healthier lifestyles. The Get In Gear Community Bike Ride, a monthly 10-mile ride through the streets of North Miami, encourages elected officials and families to enjoy the outdoors together. Seasonal festivities such as the Annual Spring Egg Hunt at the Enchanted Forest Park, Independence Day by the Bay at FIU - Biscayne Bay Campus and the Halloween Haunted Trails and Family Fun Zone at the Enchanted Forest Park offer outdoor fun for children of all ages.



The City's emphasis on art and education has led to the development of its very own Art in Public Places program, which launched with the installation of artist, Mark Handforth's *Electric Tree* at Griffing Park in November 2011. Additional works that were added to North Miami's collection include a collaborative mural completed by artist Brandon Opalka and students from the Museum Magnet Program at North Miami Senior High and the first commissioned artwork – *I Dream to See* – a vibrant mural on the exterior of the Joe Celestin Center, created by local artist Addonis Parker.

I Dream to See, Mural by Addonis Parker



In the Fall of 2011, the City earned a nomination for the *City Spirit Award*, as part of the Florida League of Cities' 2011 Municipal Achievement Awards, recognizing best practices in municipal government.



Spring Egg Hunt

North Miami was nominated for the art outreach programs at the MOCA Art Institute. The Institute is the first comprehensive art and communication community-based program of its kind offered by a museum in Miami-Dade County. The educational programs offered through the Institute target students of all ages and the curriculum is based on the Florida Sunshine State Standards in the Visual Arts.



Electric Tree by Mark Handforth - Photo by Stephen Brooke

We celebrate individuals that have made an impression on us in many ways, one of which is by presenting the key to the City. In 2011-2012, the city of North Miami rolled out the red carpet for Grammy Award-winning musician Wyclef Jean, activist Lauren Book for her tireless efforts to combat childhood sexual abuse, Mayor Joseph M. Champagne, Jr., Esq. of the Borough of South Toms River, New Jersey, Florida Lieutenant Governor Jennifer Carroll, a military veteran, and Agenoria Powell, Principal of Linda Lentin K-8 Center and North Regional Center Principal of the Year for 2011-2012.

We continue to celebrate our diversity year-round through cultural events, such as the Dr. Martin Luther King, Jr. Candlelight Vigil, Hispanic Heritage Month, Black History Month, Women's History Month, Haitian Heritage Month and Caribbean-American Month.

Serving

Providing quality services to the residents and businesses in North Miami is of the upmost importance to the North Miami Police Department. To that end, the department is using innovative tactical tools to keep the City of North Miami safe. Through the use of predictive analytical tools that efficiently deploy crime prevention resources and multi-agency task forces, the department is effectively serving and protecting. The department is also keenly aware of the reformative effect crime prevention efforts have on the community, therefore initiatives such as, Outdoor Roll Call, Overlap Detail and Strategic Actions for Enhanced Enforcement (S.A.F.E.), have been implemented to deter crime through increased police visibility.

As a result of these efforts, Part One Crimes are down a remarkable 14% and the police department is on track to achieve another milestone by reducing crime to its lowest point since 1983.



The city of North Miami is doing its part to ensure that law enforcement has the tools necessary to resourcefully serve and protect our community. Grants totaling \$373,485 were used to acquire specialized equipment, upgrade IT hardware and software, continue the Victim's Advocate Program, implement enforcement details, provide community education, and provide bullet proof vests for patrol officers.

In addition to keeping the City safe, North Miami's Police Department is a pivotal part of making North Miami a community. The department's Community Services Section coordinates a multifaceted annual event called Families Against Crime Together (FACT) Festival for the community. This fun, family oriented event attracts over 2,000 attendees who enjoy food, music, and special guests, such as,

the Miami Dolphin players. Funded through the Children's Trust, Johnson and Wales University, the City of North Miami, and donations from several local businesses, the FACT Festival is an effective way to educate residents on social services, early intervention and prevention services while uniting families against crime and juvenile violence.

The North Miami Police Athletic League (PAL) operated successful track and field, boxing and tutorial programs throughout the year. PAL participants are taught self-defense, physical fitness, as well as good sportsmanship skills. In fact, one of PAL's track program participants placed seventh in the USA Track and Field Youth Championship competition, and one boxer earned a bronze medal in the USA Junior Olympics.

To improve the quality of life of North Miami residents and increase compliance with the City's Code regulations, Code Compliance and Animal Control are now incorporated into the City's Police Department. This has allowed the City to address code issues through community code sweeps, enforcement of abandoned property registration, and enactment of a new false alarm program. Since this transition, over 27,000 properties have been inspected and over 1,600 courtesy inspections have been performed on residential properties.



North Miami PAL Boxing Champions



Caring

The city of North Miami cares about its residents and the way they live. The City's Housing Division coordinates programs that offer residents the opportunity to rehabilitate aging housing stock, bring their houses up to code, and live a more eco-friendly and energy efficient lifestyle. More than ever, the City continues to provide vital assistance to members of its residential community. As of September 2012, the Housing Division helped 60 families by painting 20 homes, rehabilitating an additional 29 homes and placing 11 families in City-owned NSP rental properties.



North Miami is the only municipality in South Florida that provides the State's Hardest Hit Advisory Services. This Advisory Service offers State of Florida funding to qualified homeowners who are experiencing financial difficulties in making their mortgage payments. Thus, the program addresses unemployment and under employment situations that impact property owners' ability to pay their mortgage. Since the beginning of this year, over 300 applications have been processed.

Started in December 2011, the North Miami Farmer's Market falls in line with the City's ACHIEVE initiative to create "healthy places, healthy people". An average of 400 patrons visit, shop, and eat healthier options at this weekly destination.

In order to prepare the community for the start of the new school year, North Miami Mayor Andre D. Pierre, Esq. hosted a community event complete with giveaways of backpacks filled with school supplies during a fun-filled afternoon. In addition, several health agencies offered free services, including eye exams and diagnostic screenings.

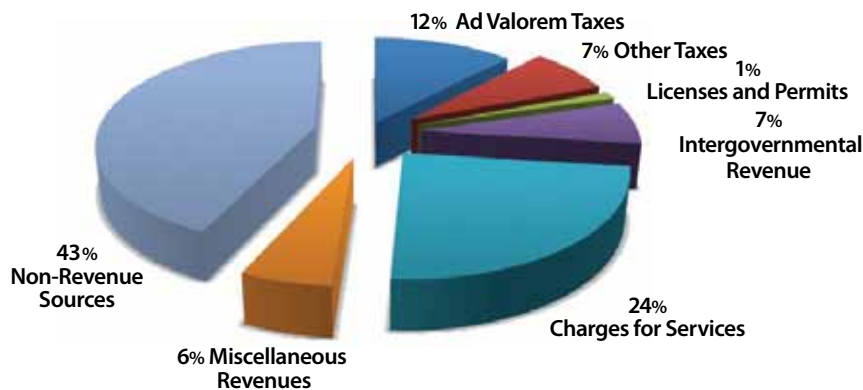


Balancing

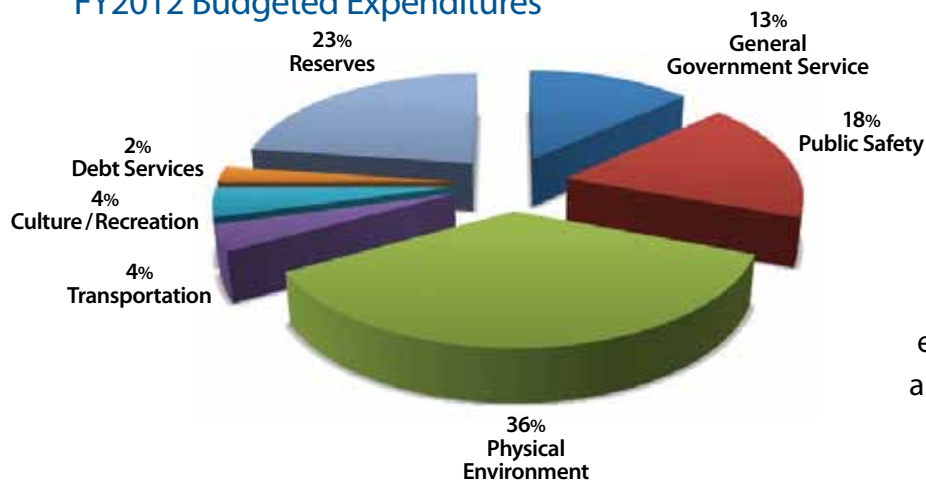
The City of North Miami uses a cohesive and integrated approach to prepare and balance its budget. In fact, North Miami has been a recipient of the Government Finance Officers Association's **Certificate of Excellence in Financing Reporting** since 1990 for its *Comprehensive Annual Financial Report* (CAFR), a mandatory municipal report.

The fiscal year 2011-2012 adopted budget consisted of approved expenditures and reserves totaling \$138,252,923, which represented a reduction of approximately 6% compared to the prior fiscal year budget.

FY2012 Budgeted Revenues



FY2012 Budgeted Expenditures



FY2012 Revenues

From the total adopted revenues, approximately half stems from non-revenue sources. They are mostly composed of \$23.8 million in escrow funds for landfill closure remediation and \$14.5 million capital improvement funds for improvements to the City's water plant. Twenty percent of the projected revenues is comprised of taxes, licenses and permits.

FY2012 Expenditures

Public safety accounts for eighteen percent of the projected expenditures. An additional thirty-six percent is allocated to the improvement and maintenance of the City's infrastructure, including the landfill closure at the site formerly known as Biscayne Landing. Almost a quarter of the total projected expenditures is assigned to the City's Water and Sewer and Storm Water enterprise funds.

Advising

Advisory Boards and Committees Board members as of September 30, 2012

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Inez Couch
Cherry L. Doctor
Mary Flint
Tonya Thomas

Affordable Housing Advisory Committee

Jean Castor
Charles Ernst
Douglas Hind-Marsh
Linda Julien
Michael McDearmaid
Jesus Remon
Carmen Spelorzi
Kevin Seifried
Tonya Thomas
Bennie Trinidad

Board of Adjustment

Carol Keys, Chair
Michelle Garcia
Hans Mardy
Michael McDearmaid
Jeffy Mondesir
Roseline Philippe
Lucie Tondreau
Charles Nacivie – Alternate
Joseph Haber – Alternate

Business Development

Paul Bertell, Chair
Howard Albert
Blanca Cobo
Michael J. George
Donald Kressly
Deborah Gray Mitchell
Jack Rizzo
Adriana Sabino
Max Sturman
Ron Welsandt
Mark Wolin

Charter Board

Michael McDearmaid, Chair
Kenneth Each
Carol Keys
Hans Mardy
Clarence Merke
Lucie Tondreau
Cheryl Vernet

Community Redevelopment Agency

Michael McDearmaid, Chair
Armando Vidal, Vice Chair
Blanca Cobo
Clint Bower
Kenny Each
Mary Estime-Irvin
Dr. Pastor Enoch Milien
Jeffy Mondesir
Roseline Philippe
Clark Reynolds
Lucie Tondreau
Mark Wolin

Community Relations Board

Raudel Balserio
Cherry Doctor
Frank Mercado

Disaster Preparedness Committee

Myrna Pavilack, Chair
Charles Nacivie
Frantz Rocourt
Chremeze Saint-Aime

Floodplain Management Planning Committee

Maxine Calloway, Esq., Chair
Jeff Geimer
Aleem A. Ghany, PE
Carol F. Keys
Dr. James Tracton
Tanya Wilson-Sejour

Health Facilities Authority

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Jessica Alston
Amanda Bellas
Kim Marks, CPA
Michael McDearmaid

Library Board

Dr. Allen Smith, Chair
Judy Brown
Blanca M. Cobo
Eileen Cubillas
Amanda Dussop

Museum of Contemporary Art

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Irma Braman, Chair Emeritus
Dr. Kira Flanzraich, Vice Chair
Ray Ellen Yarkin, President
Carlos J. Arrizurieta, Treasurer
Cindi Nash, Vice Treasurer
Francine Birbragher-Rozencwaig, Secretary
Monica Kalpakian, At-Large
Sheldon Anderson
Francie Bishop Good
Rosalind Jacobs
Joanne Katz
Jan Lewis
Diane Lieberman
Sandra Muss
Evan Reed
Peter Robbins
Michael Salke
Raquel Scheck
Jackie Soffer

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Kenneth Each
Maxine Haber
Dominique Simon
Dr. James B. Tracton

Parks & Recreation Commission

Nancy K. Bloom
Richard Cumberland
Karen DeLeon
Evans Henry
L.B. McCoy
Dr. Pastor Enoch Milien
Eddie Molliner
Charles Nacivre
Lucie Tondreau
Martine Saint-Aime

Personnel Board

Mary Estime-Irvin
Joseph Haber
Dr. Pastor Enoch Milien
Albertha Patterson
Marsha Wolland

Planning Commission

Kevin Seifried, Chair
Jean Castor
Kenny Each
Charles Ernst
Arrie Fils-Aime
Maureen Harwitz
William Prevatel
Jesus Remon
Bonnie Schwartzbaum

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Bernadette Pierre, Chair
Cathy Haga Artounian
Marie Saint Hilaire
Sandy Baker Hoover
Cheryl Vernet

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Jill Brothers
Andreas Henrius
Charlotte Kaplowitz
Abbie McKenzie
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Eileen Cubillas
Amanda Dussop
Loreen Chant (Johnson & Wales University)
Dr. José Vicente (Miami-Dade College - North Campus)
Dr. Michael Griffin (Barry University)
Marie Philogene
Marie Saint-Hilaire
Bonnie Schwartzbaum

Youth Opportunity Board

Heather Holliday, Chair
Philippe Bien-Aime
Harry Boyd
Myrna T Francois
Maxine Haber
Michael Holliday
Makisha Noel
Myrna Pavilack
Roseline Philippe
Martine Souveran

Leading

Elected Officials



Scott Galvin
Councilman
District 1



Andre D. Pierre, Esq.
Mayor



Marie Erlande Steril, MSW
Councilwoman
District 4



Michael R. Blynn, Esq.
Councilman
District 2



Jean R. Marcellus
Councilman
District 3



Michael A. Etienne, Esq.
City Clerk

Facilitating





NORTH MIAMI
FLORIDA



